



BADAN AKREDITASI NASIONAL PERGURUAN TINGGI (BAN-PT)
National Accreditation Agency for Higher Education (NAAHE)

THE IMPLEMENTATION OF NEW ACCREDITATION INSTRUMENTS: impacts and challenges

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UNY Yogyakarta, 18th April 2019

AGENDA

- 1. Introduction.**
- 2. Indonesian Higher Education: where we are, where we go?**
 - 3. External Challenges**
 - 4. Internal Challenges**
- 5. Development of New Instruments**
- 6. Concluding Remarks**

1. Introduction

Pasal 28

- (3) Gelar akademik dan gelar vokasi dinyatakan tidak sah dan dicabut oleh Menteri apabila dikeluarkan oleh:
- a. Perguruan Tinggi **dan/atau** Program Studi yang tidak terakreditasi; dan/atau
 - b. Perseorangan, organisasi, atau penyelenggara Pendidikan Tinggi yang tanpa hak mengeluarkan gelar akademik dan gelar vokasi.
- (4) Gelar profesi dinyatakan tidak sah dan dicabut oleh Menteri apabila dikeluarkan oleh:
- a. Perguruan Tinggi **dan/atau** Program Studi yang tidak terakreditasi; dan/atau
 - b. Perseorangan, organisasi, atau lembaga lain yang tanpa hak mengeluarkan gelar profesi.

PERMENRISTEKDIKTI NO 32 TAHUN 2016

Pasal 47

- (2) Pemimpin Perguruan Tinggi wajib mengajukan permohonan akreditasi ulang paling lambat 6 (enam) bulan sebelum masa berlaku status akreditasi dan peringkat terakreditasi Program Studi dan/atau Perguruan Tinggi berakhir.

Messages:

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1. Accreditation is not a goal, the ultimate goal is to improve education quality continuously (CQI)
2. Management (top-bottom) is the most responsible entity.
3. Accreditation is an external evaluation
4. Be honest and consistence (no plagiarsm is tolerated)

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5. Do understand what the guideline asks and always refer to the scoring matrixes.

- Validity (within table & among tables)
- Cutting date (five vs three years)
- Academic vs fiscal years

6. Make sure we present:

- The best facts /data we have,
- What we do, not what we should do.

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Creating a better future

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7. Be clear and concise (wording, coherence)

8. Document(s) should be manageable:

11. Assessors are **peer reviewers**

12. Assessors bear a **nurturing process** duty for the study program.

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BAN-PT TASKS :

1. Institution accreditation
2. Program accreditation when the Subject-based Accreditation Agency has not been established
3. Monev of SAA

Akreditasi merupakan kegiatan penilaian sesuai dengan kriteria yang telah ditetapkan berdasarkan Standar Nasional Pendidikan Tinggi (Pasal 55 (1) Undang-undang Nomor 12 Tahun 2012).

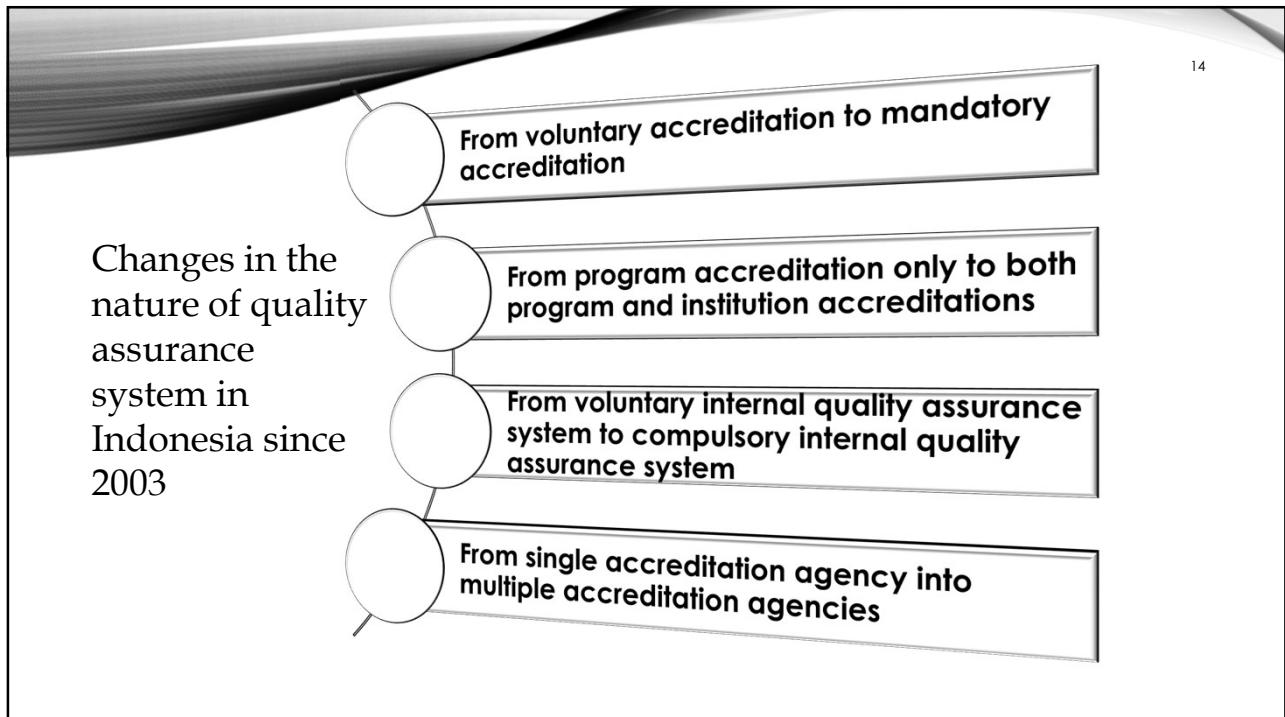
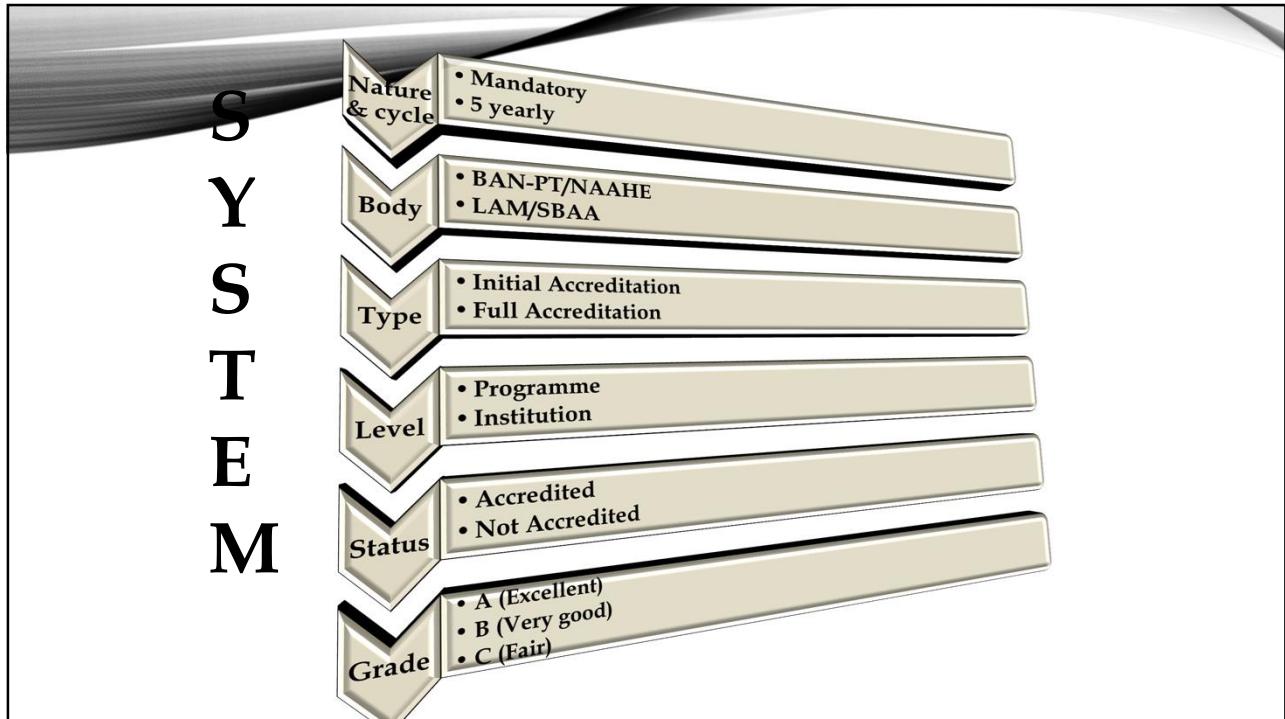
Tujuan Akreditasi :

- 1) Menentukan kelayakan program studi dan perguruan tinggi berdasarkan kriteria yang mengacu pada Standar Nasional Pendidikan Tinggi;
- 2) menjamin mutu program studi dan perguruan tinggi secara eksternal baik bidang akademik maupun non-akademik untuk melindungi kepentingan mahasiswa dan masyarakat.

Akreditasi harus difaksanakan secara:

- 1) Independen
- 2) Akurat
- 3) Obyektif
- 4) Transparan
- 5) Akuntabel
- 6) Ketidakberpihakan
- 7) Kredibel
- 8) Menyeluruh
- 9) Efektif
- 10) Efisien

(Permenristekdikti Nomor 32 Tahun 2016; Perban-pt Nomor 2 Tahun 2017)



Penjaminan Mutu Pendidikan Tinggi Dalam UU No. 12 Tahun 2012 Tentang Pendidikan Tinggi (UU Dikti)

Pasal 7 ayat (3) huruf c

Tugas dan wewenang Menteri atas penyelenggaraan Pendidikan Tinggi meliputi:

c. peningkatan penjaminan mutu, relevansi, keterjangkauan, pemerataan yang berkeadilan, dan akses Pendidikan Tinggi secara berkelanjutan;

BAB III: PENJAMINAN MUTU

Bagian Kesatu : **Sistem Penjaminan Mutu**

Bagian Kedua : **Standar Pendidikan Tinggi**

Bagian Ketiga : **Akreditasi**

Bagian Keempat : **Pangkalan Data Pendidikan Tinggi**

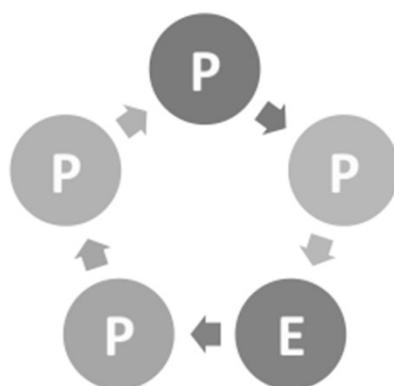
Bagian Kelima : **Lembaga Layanan Pendidikan Tinggi**

Inti SPMI

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Pasal 52 ayat (2) UU No. 12 Tahun 2012 tentang Pendidikan Tinggi

Penjaminan mutu dilakukan melalui **penetapan, pelaksanaan, evaluasi, pengendalian, dan peningkatan standar Pendidikan Tinggi**



Penetapan Standar Dikti

Pelaksanaan Standar Dikti;

Evaluasi (Pelaksanaan) Standar Dikti;

Pengendalian (Pelaksanaan) Standar Dikti; dan

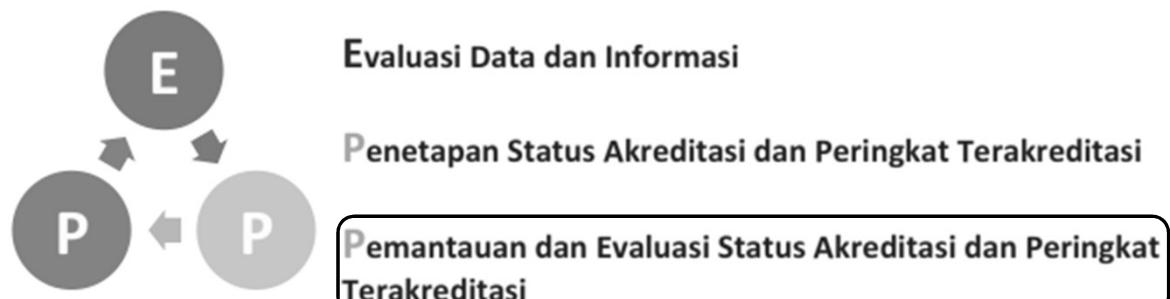
Peningkatan Standar Dikti.

Inti SPME (Akreditasi)

Pasal 45 ayat (2) Permenristekdikti No. 32 Tahun 2016

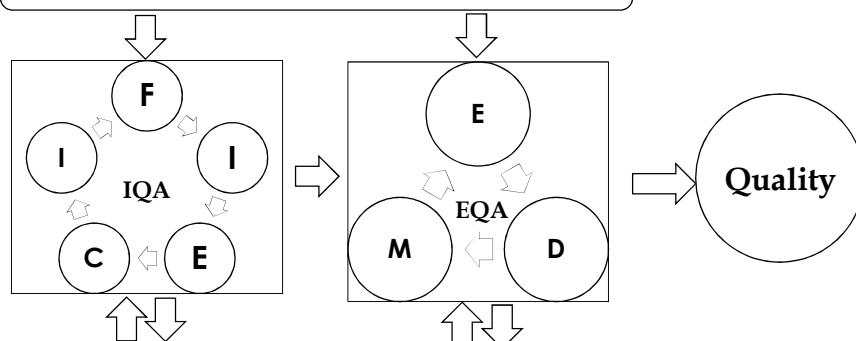
Tahapan Akreditasi sebagai berikut:

- a. Tahap Evaluasi Data dan Informasi;
- b. Tahap Penetapan Status Akreditasi dan Peringkat Terakreditasi;
- c. Tahap Pemantauan dan Evaluasi Status Akreditasi dan Peringkat Terakreditasi.



INDONESIAN HIGHER EDUCATION QUALITY ASSURANCE SYSTEM

HIGHER EDUCATION STANDARD



2. Indonesian Higher Education: Where We Are, where We Go?

Institution Accreditation (31st March 2019)					
	A	B	C	Total	Jumlah PT Di PDDikti
S-RHE (PTAN)	5	46	21	72	125
P-RHE (PTAS)		31	273	304	1076
OM-HE (PTKL)	6	58	4	68	198
S-HE (PTN)	42	46	4	92	123
P-HE (PTS)	38	596	904	1538	3212
March (total)	91	777	1206	2074	
28 Feb 19	86	737	1180	2003	4734

APT

BENTUK PT	A	B	C	Total	Jumlah PT Di PDDikti
Akademi	2	76	233	311	1075
Institut	5	70	44	119	285
Politeknik	7	77	54	138	2552
Sekolah Tinggi	5	310	750	1065	223
Universitas	72	244	125	441	599
Total March	91	777	1206	2074	
Total (Feb)	86	737	1180	2003	4734

APS

JENIS PT	BAN-PT				LAMPTKES				Total	
	A	B	C	Total	A	B	C	Total		
PTAN	275	824	243	1342		11		11	1353	
PTAS	13	505	866	1384					1384	
PTKL	60	233	32	325	23	271	50	344	669	
PTN	1954	2536	401	4891	375	185	18	578	5469	
PTS	781	5470	3087	9338	38	1249	531	1818	11156	
Total March	3083	9568	4629	17280	436	1716	599	2751	20031	
Total (Feb)	3030	9382	4581	16993	424	1651	583	2658	19651	28429

3. External Challenges

Education 4.0 (E-4.0)

- E-4.0 will be shaped by innovations and will indeed have to train students to produce innovations
- E-4.0 will necessitate profound changes in major aspects of education: content, delivery/pedagogy, and structure/ management of education

- IR 4.0 demands changes **in the contents** of not only technical education, but also education in general. Across disciplines, new emphasis will have to be given on certain skills and new contents have to be added.
- In the era of IR 4.0, jobs that require creativity are likely to stay. Education 4.0 must be able to produce **highly creative graduates** with the ability to think critically.

- **Graduates must be innovative and entrepreneurial**, and have cognitive flexibility to deal with complexity. Many of them will be co-working not only with Man, but also robots.
- The need for better **communication and collaborative skills** will be far more important than ever. Graduates must acquire **self-learning skills** to remain relevant in the era of rapid changes.

- Education 4.0 is suggested to **affect all the domains** (Cognitive, Affective and Psychomotor) in the Bloom's model. In the cognitive domain, Application, Analysis, Evaluating and Creating will become way more important relative to the lower level cognitive skills.
- IR 4.0 will require human resources with **adequate digital and data literacy**. Students across disciplines will, therefore, need to gain digital and data literacy during their studies.

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- The convergence of Man and machine in IR 4.0 will mean that the **disciplinary distance** between science and technology, and humanities and social sciences **will be reduced**.
- An important segment of IR 4.0 will perhaps be situated at the **intersection of disciplines** such as electrical engineering, mechanical engineering, business administration and computer science. Universities in collaboration with industry will therefore need to come up **new interdisciplinary programmes**.

4th INDUSTRIAL REVOLUTION

1. IR 4.0 is a range of new technologies that are fusing the physical, digital and biological worlds, and impacting all disciplines, economies and industries (World Economic Forum)
2. Eliminate some of the existing jobs (700 professions disappear)
3. Create new jobs, and Jobs that are undergoing transformation (47%)

JOBS THAT DID NOT EXIST 10 YEARS AGO

- App developer
- Social media manager / YouTube content creator
- Digital risk manager
- Smart city / smart building architect
- Driver-less car engineer
- Cloud computing specialist
- Big data analyst
- Sustainability manager
- Drone operator

OVER 10,000+ COLLEGES AND UNIVERSITIES WORLDWIDE FOUNDED IN THE PAST 50 YEARS



From...

...To

Year	1500s	2019
Number of institutions	66 universities, primarily in Europe	26,000+ colleges and universities worldwide

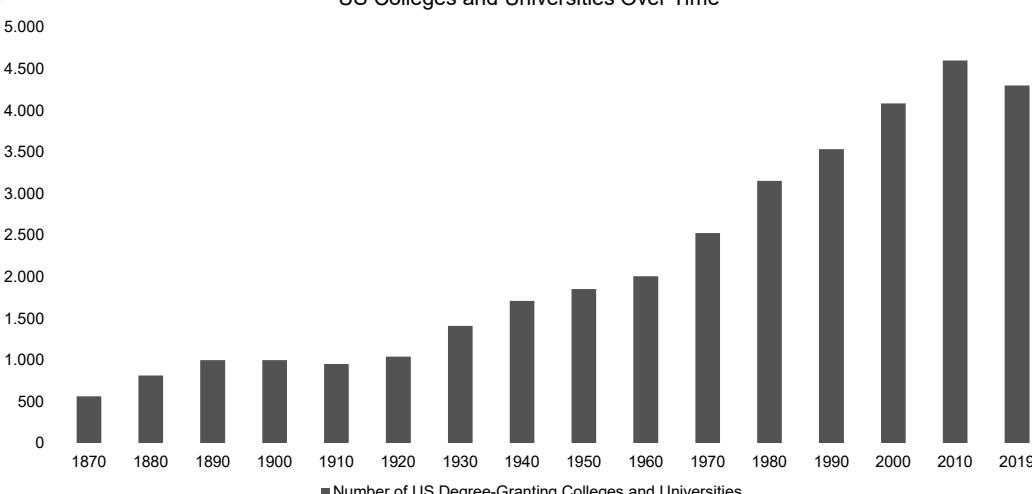
SOURCE: World Bank; Our World in Data
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“PEAK UNIVERSITY” – US UNIVERSITY COUNT DECLINING



US Colleges and Universities Over Time

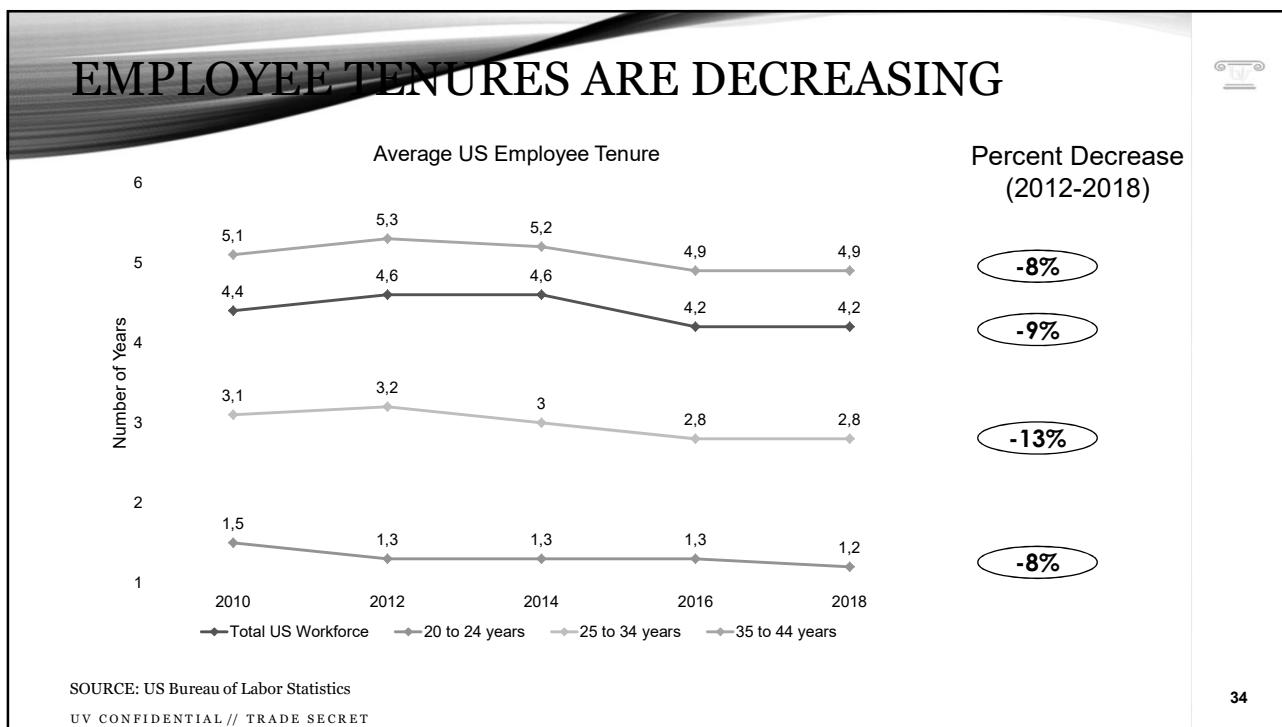
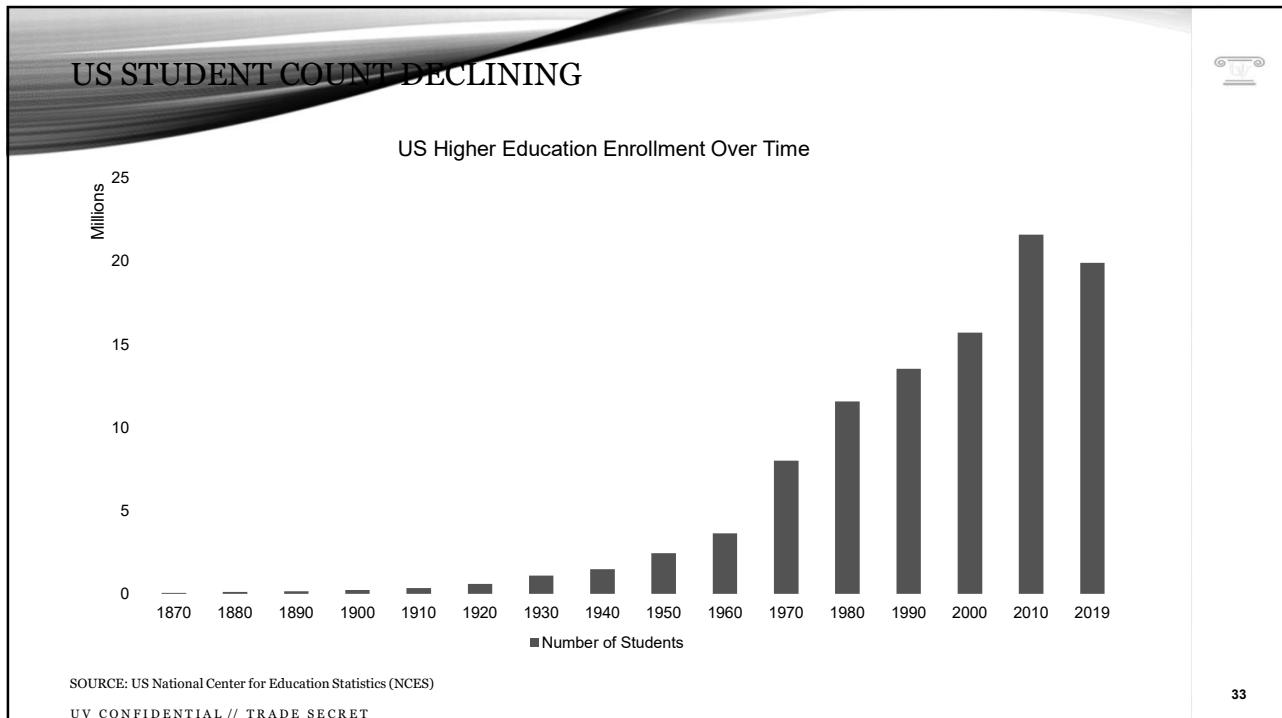


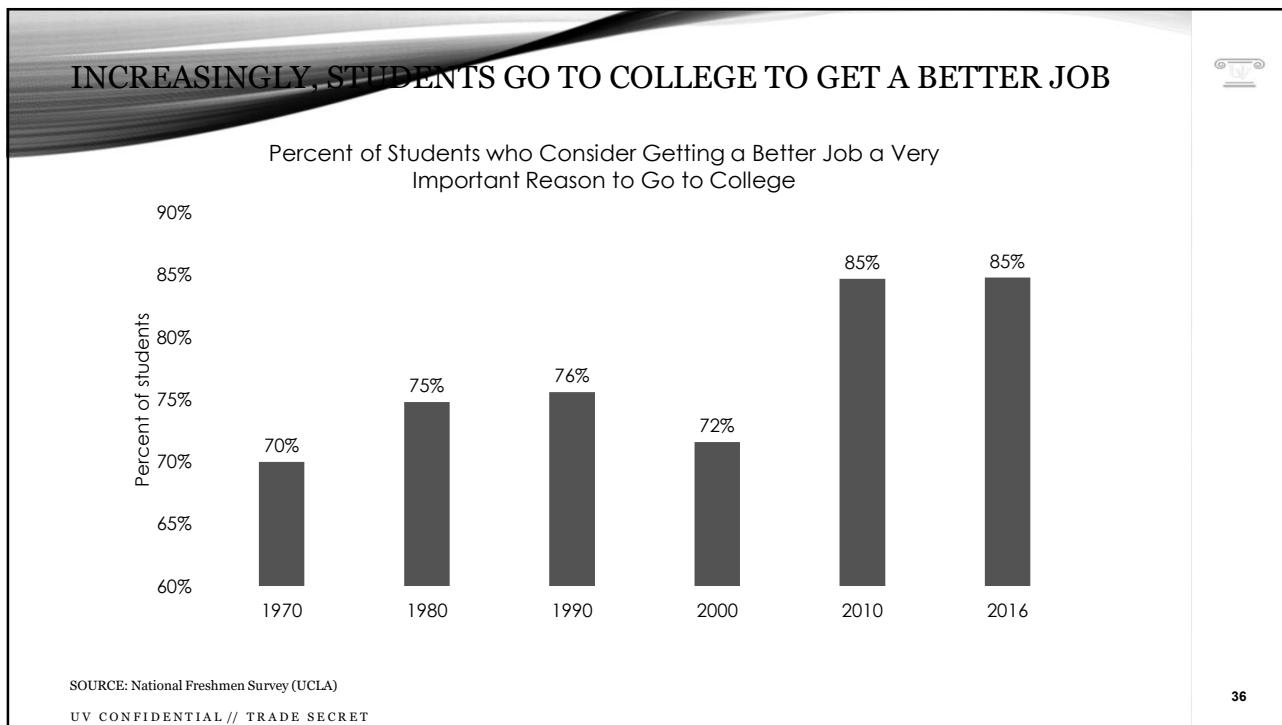
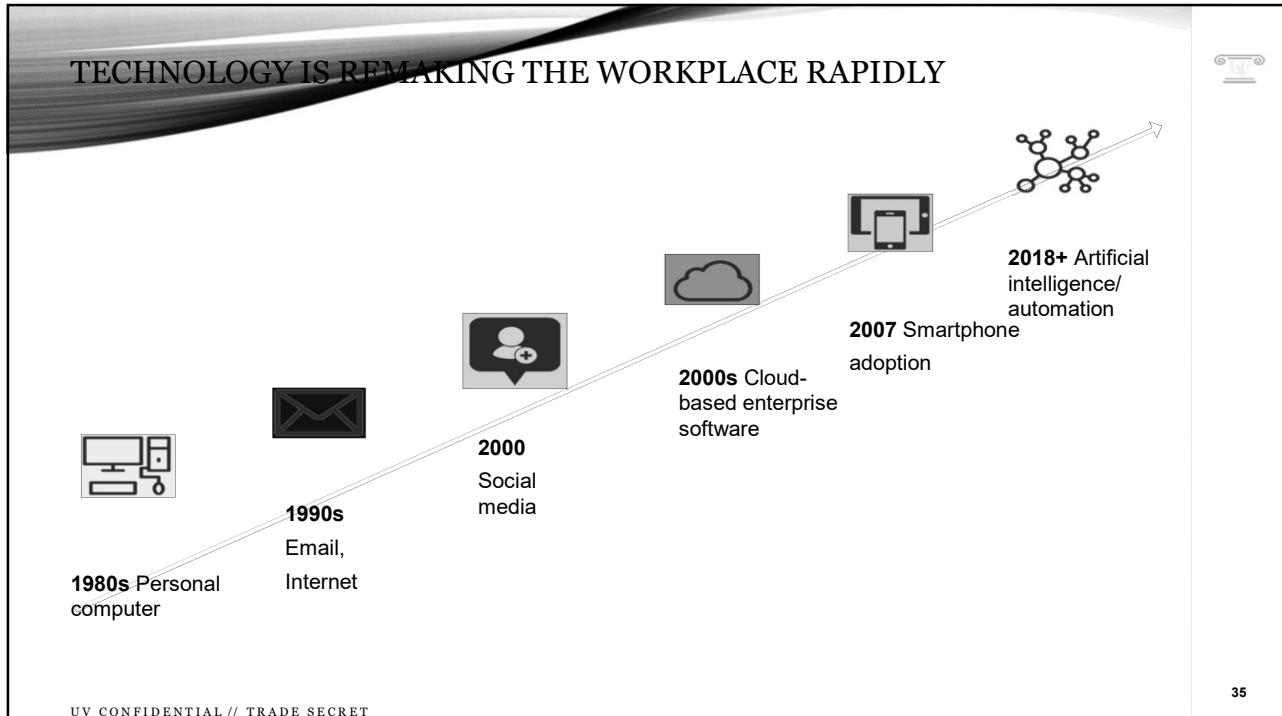
Year	Number of US Degree-Granting Colleges and Universities
1870	500
1880	800
1890	1000
1900	1000
1910	900
1920	1000
1930	1400
1940	1700
1950	1800
1960	2000
1970	2500
1980	3100
1990	3500
2000	4100
2010	4600
2019	4300

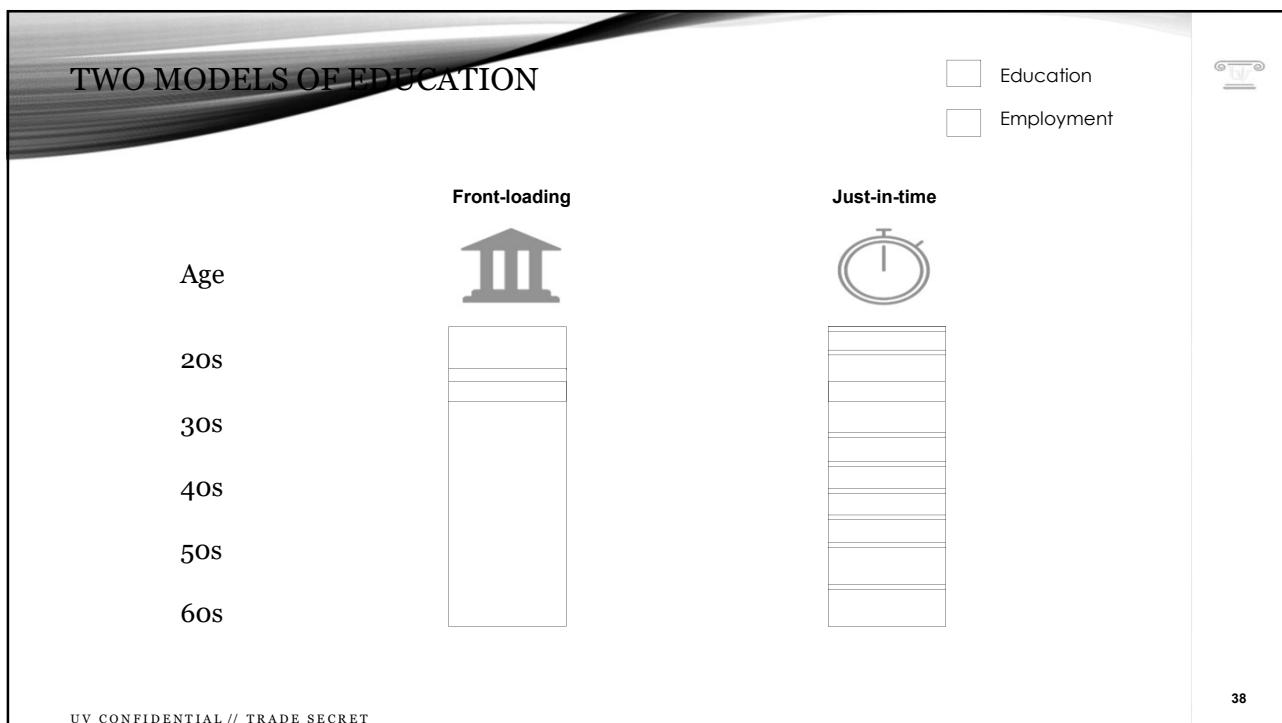
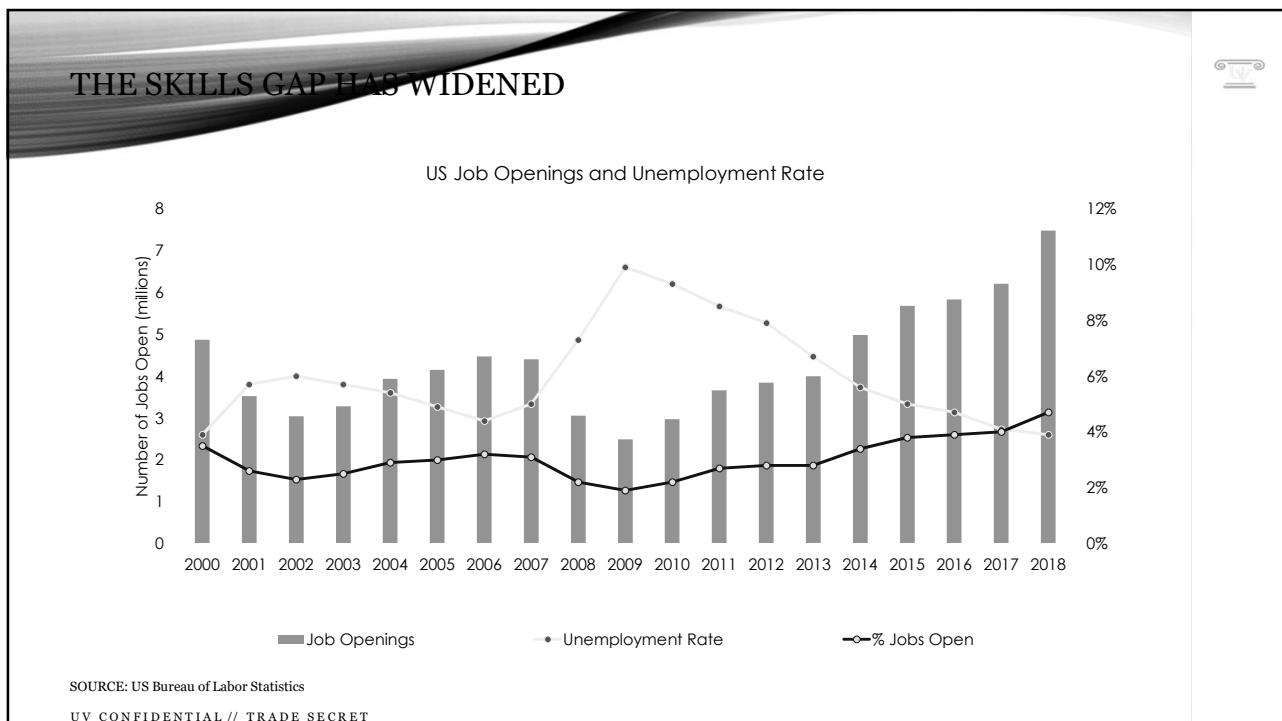
■ Number of US Degree-Granting Colleges and Universities

SOURCE: US National Center for Education Statistics (NCES)
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CODING “BOOT CAMPS” ADDRESS STUDENT EMPLOYMENT GOALS




	Traditional University	Coding Boot Camp
Length of study	4 years	2-3 months
Total tuition	\$200K+	\$15-20K
Job placement rate	81%	85%+
Expected salary	\$50K	\$85K

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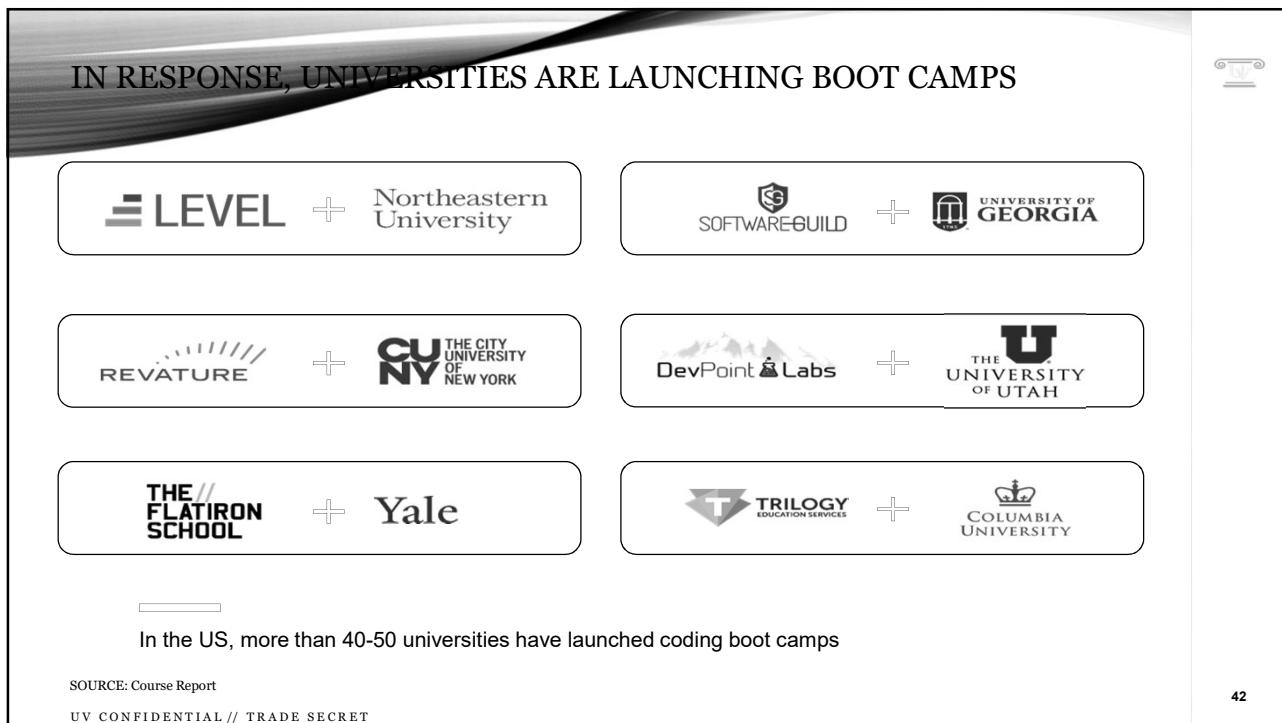
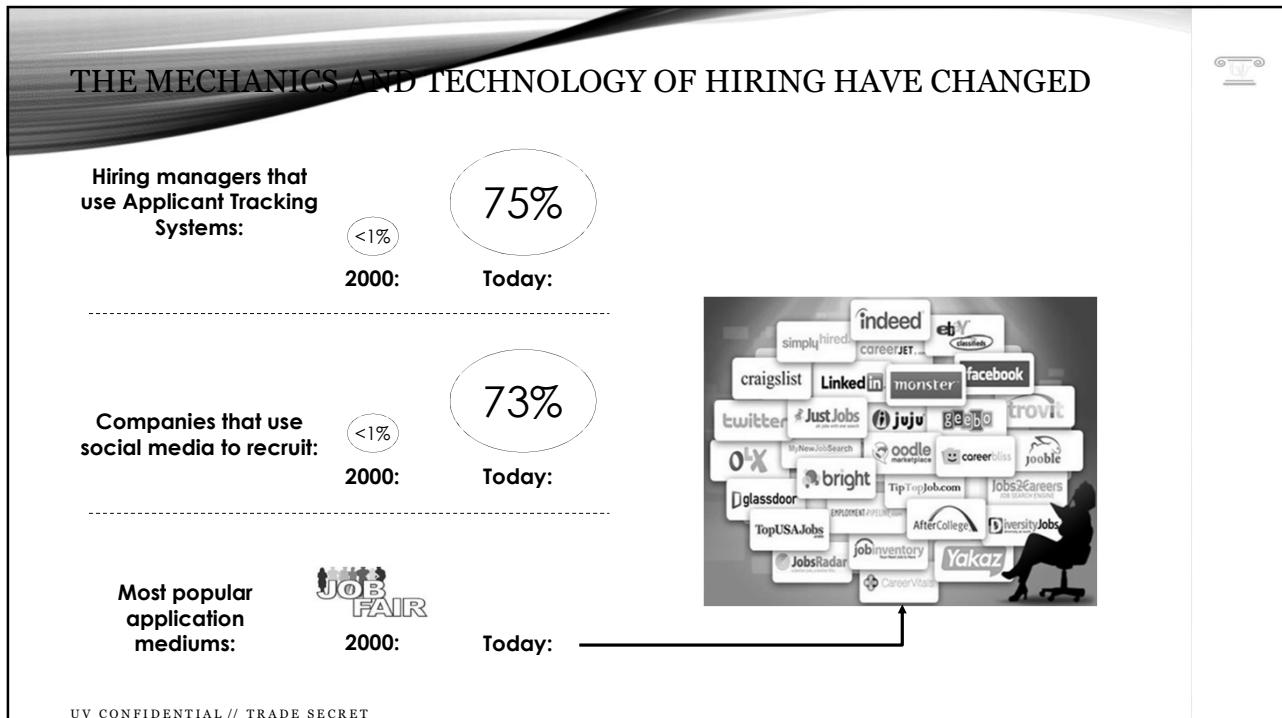
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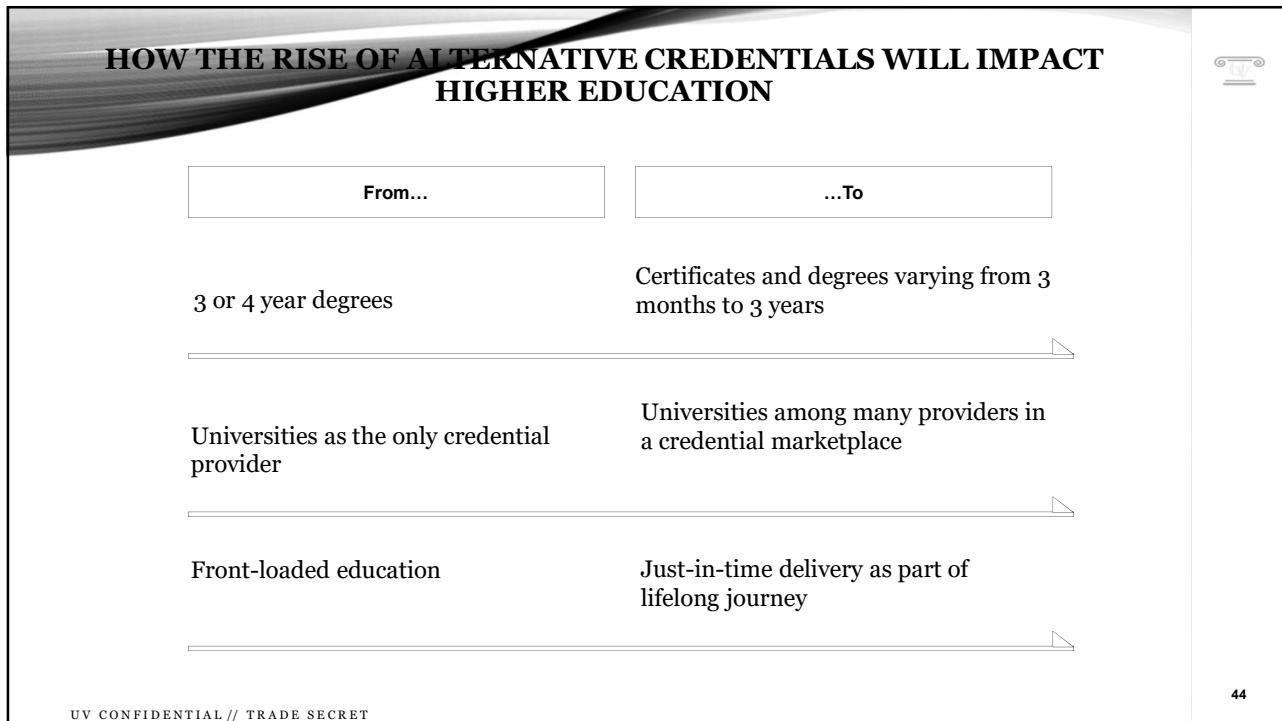
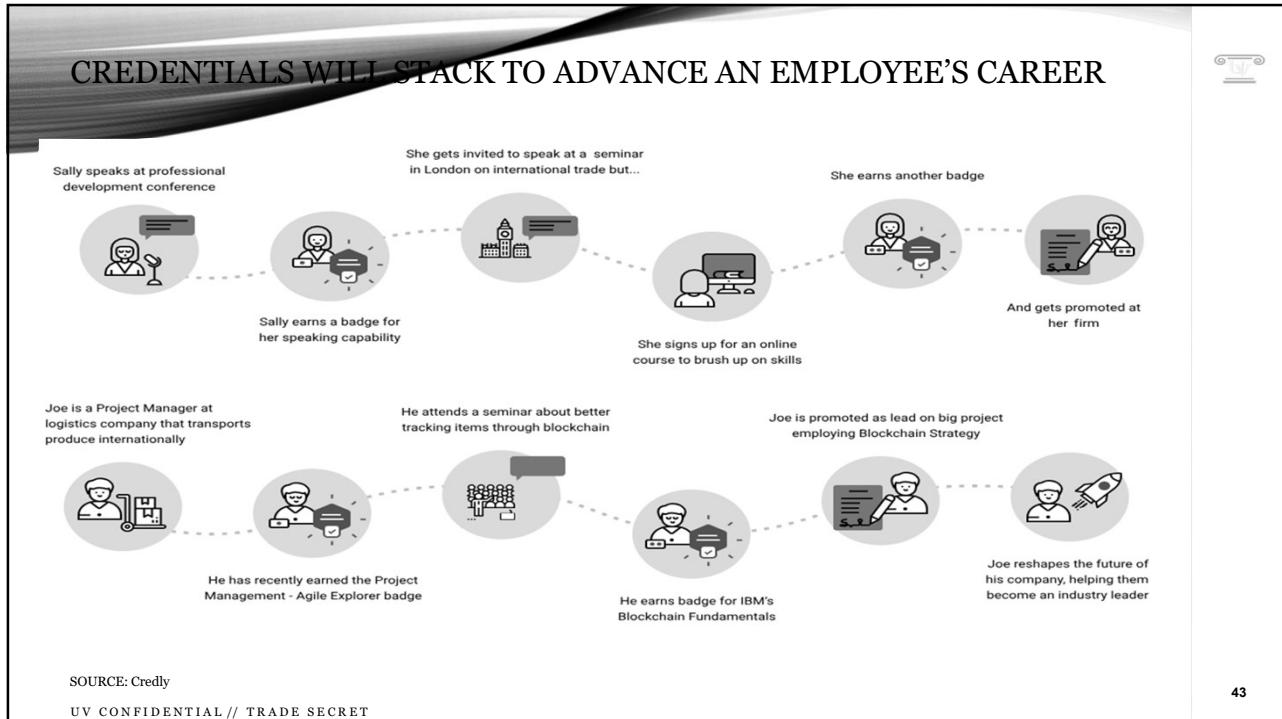
BOOT CAMPS WILL PROLIFERATE ACROSS MANY INDUSTRIES

Selected Industries	Illustrative Boot Camps
Software Engineering	  
Medical Training	  
Design	  
Sales	  

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Takeaways from EHEA Paris 2018

1. Bologna Process:
 - a) Education cycle,
 - b) Credit transfer/recognition;
 - c) Common standard of QA
2. UNESCO: challenges in HE:
 - a) Increase of HE Demand,
 - b) International student mobilisation;
 - c) Inclusion
 - d) Quality of HE;
 - e) Transmission of value
3. Focus Beyond 2020, strengthening:
 - a) learning and teaching,
 - b) research and innovation,
 - c) international collaboration Culture:
 - d) living education

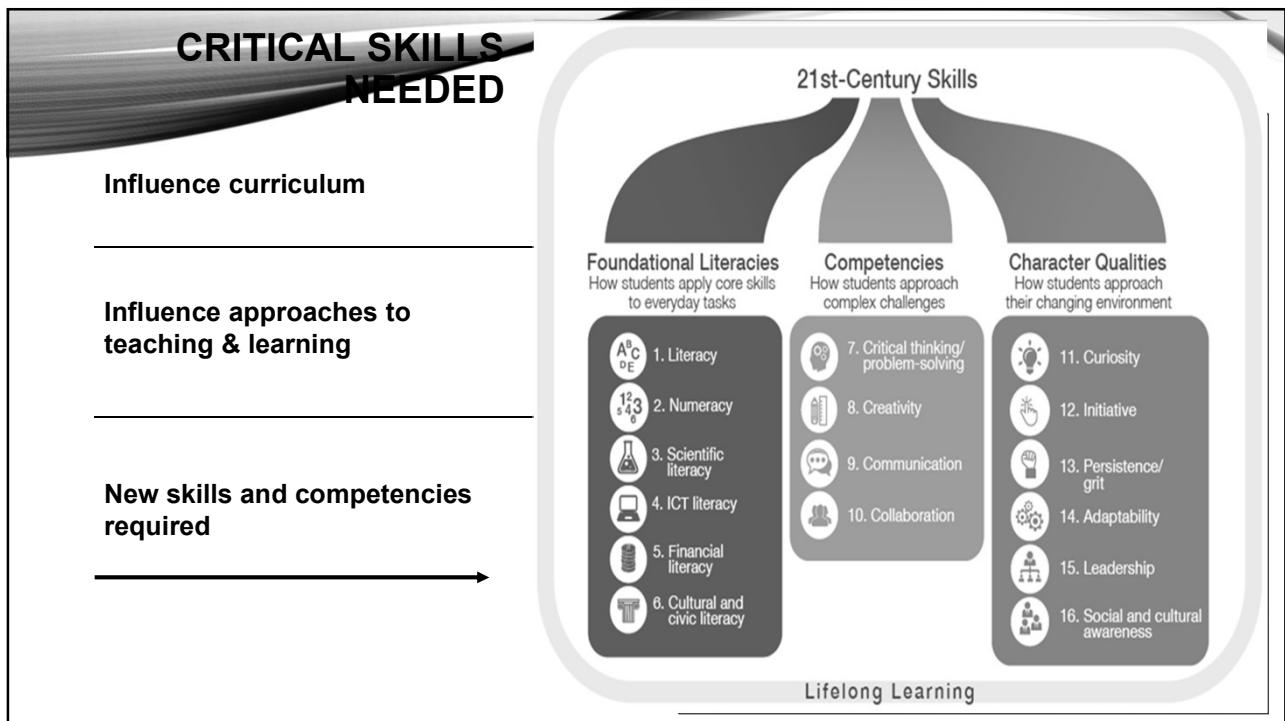
Takeaways from EHEA Paris 2018

Good teaching and learning has not been properly acknowledged, tend to focus on research.

Takeaways from EHEA Paris 2018

HE should develop:

- a) Peer learning, SCL, research, training, inclusion (vocational guidance)
- b) Future skills: sustainability, ict literacy/digital skills, research
- c) Bringing campus to city/village (outreach programme couple with training in the society or industry)
- d) Supportive working / learning environment: teacher as learning designer
- e) Teacher, student, researcher must engaged together doing teaching, learning & research (hand to hand engagement)
- f) Lifelong learning, prospective career, inclusive environment



CURRICULAR INNOVATIONS

- ❖ Problem-based / Design-based Learning (Maastricht, Roskilde, Aalborg)
- ❖ Experiential learning (coop, service learning, simulations, role playing, learning games)
- ❖ Multi-disciplinary programs
 - ✓ Amsterdam University College
 - ✓ U of Queensland School of Chemistry and Molecular Biosciences
- ❖ Competency-based learning
 - ✓ Western Governors' University

PEDAGOGICAL INNOVATIONS

- ❖ E-learning / Self-learning (AI facilitated)
- ❖ Peer learning (clickers, flipped classroom)
- ❖ Team-based learning

SHAPE OF DEGREES

- Traditional degrees (Bs, Ms, PhD)
- Courses from several institutions / joint degrees
- Micro-credentials and nano-courses
 - ✓ Certificates, badges, etc.
- Mini-masters
- Separation of learning/ credentials

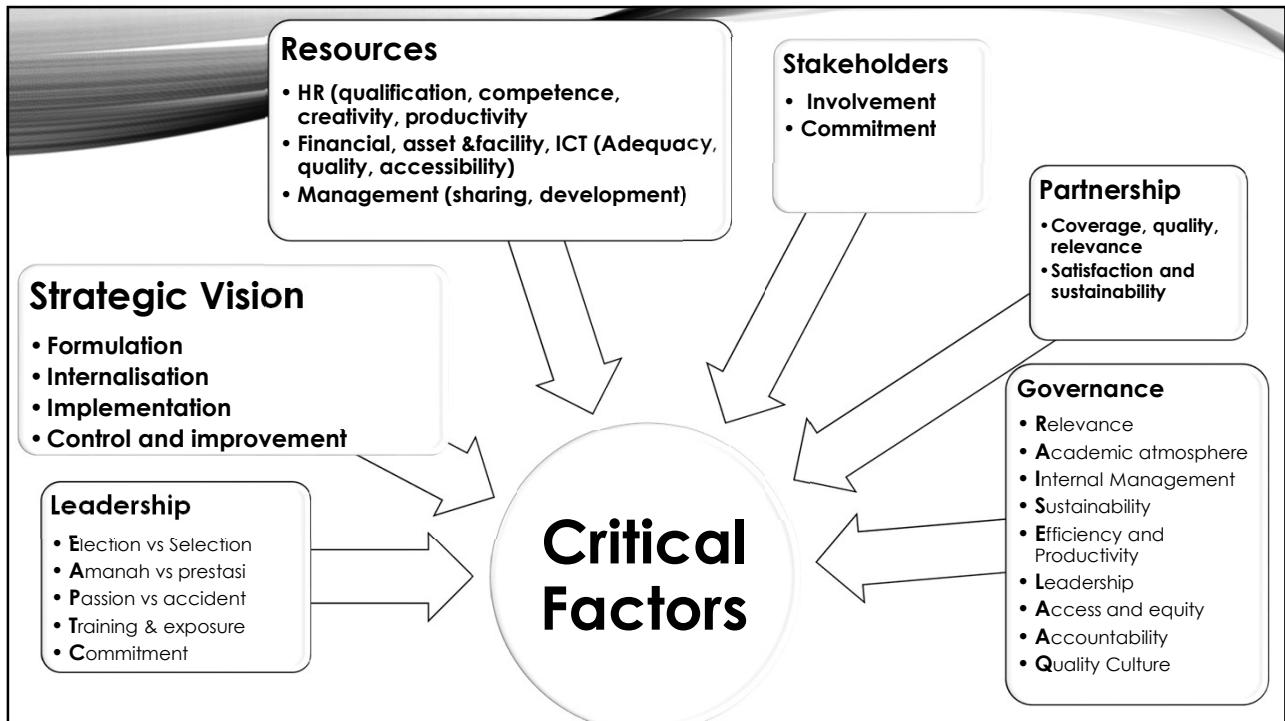
VISI KEMENRISTEKDIKTI

Terwujudnya pendidikan tinggi yang **bermutu** serta kemampuan iptek dan inovasi untuk **mendukung daya saing bangsa**.

MISI KEMENRISTEKDIKTI

- Meningkatkan **akses, relevansi**, dan **mutu** pendidikan tinggi untuk **menghasilkan SDM yang berkualitas**; dan
- Meningkatkan kemampuan iptek dan inovasi untuk menghasilkan nilai tambah produk inovasi.

4. Internal Challenges



5. Development Of New Instruments

PERMASALAHAN AKREDITASI SAATINI

1. Belum mampu mendorong perbaikan mutu secara berkelanjutan (CQI)
2. Instrumen masih menekankan aspek masukan (inputs)
3. Kemampuan assessor untuk melakukan asesmen yang obyektif dan akurat perlu mendapatkan perhatian

Other Rational Backgrounds

- A. The current instruments are out of date.
- B. Lesson learnt from good QA system overseas which show a *paradigm shifting* from *Input-Process-based* to *Output-Outcome-based*.
- C. Several weaknesses observed in the implementation of the current accreditation system

THE CURRENT INSTRUMENTS STRUCTURE

Level	Weight	Description
Institution	90 %	Governance
	10 %	
Program	75 %	Program profile
	10 %	
	15 %	Management

Current Instruments

Instrument	Year
Diploma	2009
Bachelor	2008
Master	2009
Doctorate	2009
Institution	2011

Instruments are out of date, *generic* and not able to assess the differentiated mission of institution/program

SEVERAL WEAKNESSES OBSERVED IN THE IMPLEMENTATION OF THE CURRENT ACCREDITATION SYSTEM

Aspect	Current Conditions
Nature	SP is treated as a resource unit
Instrument	One size fit for all Focused on Book III Has not been able to measure the fulfillment NSoHE
Assessment	Tends to be mechanistic Lack of in depth analysis of SP/Institution Performance Report / Recommendation is both minimal and shallow
Other issue	Incidents of copy and paste occur in both assessors and assessee

INSTRUMEN MENURUT PERMENRISTEKDIKTI NOMOR 32 TAHUN 2016

- (2) Instrumen akreditasi sebagaimana dimaksud pada ayat (1) terdiri atas:
- a. instrumen akreditasi untuk Program Studi; dan |
 - b. instrumen akreditasi untuk Perguruan Tinggi.
- (3) Instrumen akreditasi Program Studi dan Perguruan Tinggi disusun berdasarkan interaksi antarstandar di dalam Standar Pendidikan Tinggi.
- (4) Instrumen akreditasi Program Studi sebagaimana dimaksud pada ayat (2) huruf a disusun berdasarkan:
- a. jenis pendidikan, yaitu vokasi, akademik, profesi;
 - b. program pendidikan, yaitu program diploma, sarjana, sarjana terapan, magister, magister terapan, profesi, spesialis, doktor, dan doktor terapan;
 - c. modus pembelajaran, yaitu tatap muka dan jarak jauh; dan
 - d. hal-hal khusus.

- (5) Instrumen akreditasi Perguruan Tinggi sebagaimana dimaksud pada ayat (2) huruf b disusun berdasarkan pengelolaan perguruan tinggi, yaitu perguruan tinggi swasta, perguruan tinggi negeri, perguruan tinggi negeri dengan pola pengelolaan keuangan badan layanan umum, atau perguruan tinggi negeri badan hukum.

**Perlu Instrumen yang spesifik dan sesuai
dengan kekhasan PS/institusi**

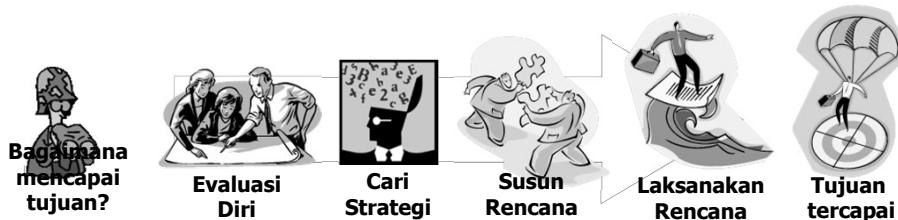
**“ACCREDITATION IS NOT A GOAL;
IT'S JUST A SNAPSHOT OF
INSTITUTION QUALITY JOURNEY”**



**“SELF EVALUATION
IS THE MOST IMPORTANT ASPECT
IN THIS NEW INSTRUMENT”**

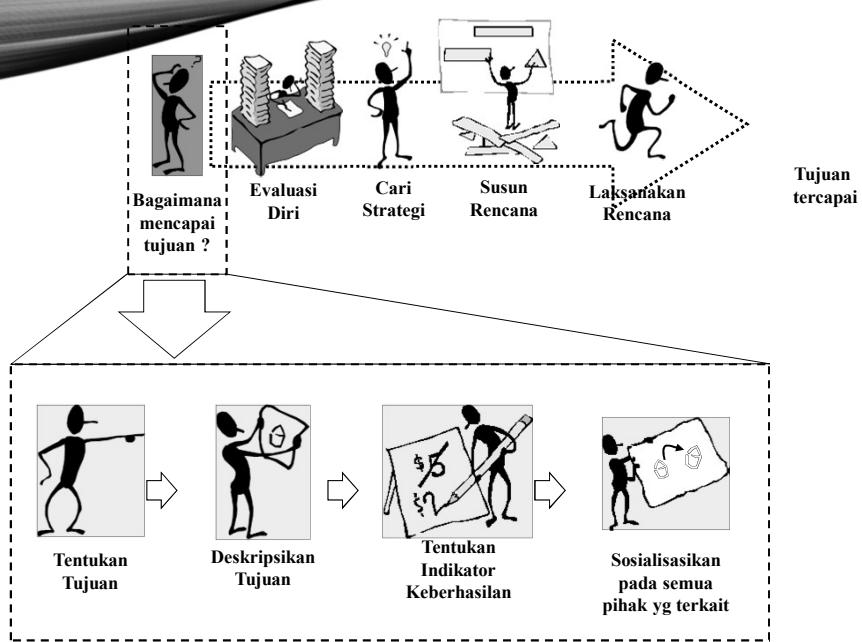


The Flow of Thought

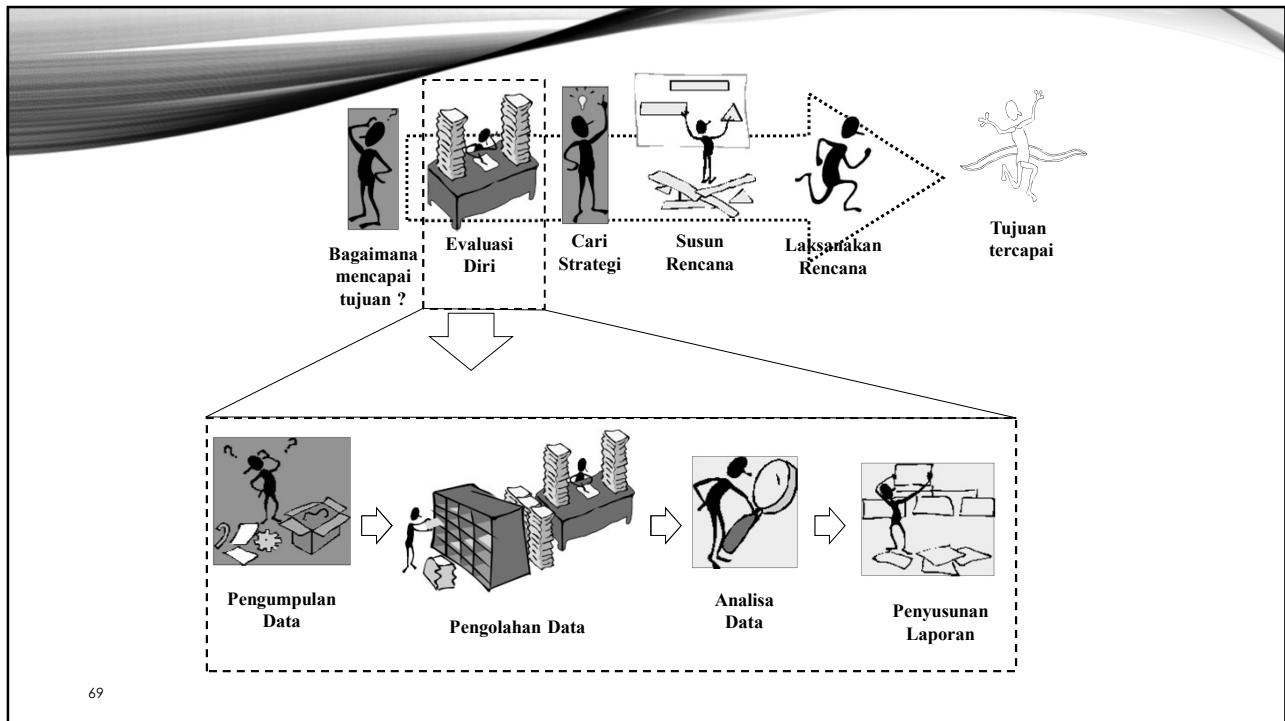


Apakah pengembangan institusi telah menggambarkan secara jelas "alur pikir" di atas?

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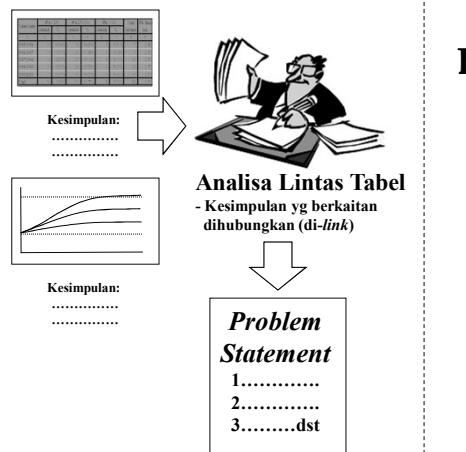
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BERBAGAI TINGKAT KUALITAS LAPORAN EVALUASI DIRI

- ❖ Pelaku gagal memotret dirinya
- ❖ Pelaku berhasil memotret dirinya, apapun "wajah"-nya
- ❖ Pelaku berhasil men-diagnosis "penyakit"-nya, tidak sekedar "gejala"-nya.
- ❖ Pelaku berhasil menemukan resep yang tepat untuk penyembuhannya, dalam hal ini terlihat dari kegiatan yang diusulkan.

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Root-Cause Analysis: contoh



Contoh:

Diagnosa dokter

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NO	IDENTIFIED PROBLEMS/SYMPOTMS
1	Mual
2	Kembung
3	Muntah
4	Pening dan sakit kepala
4	Mulas
5	Demam
6	Diare
7	Lemah

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NO	IDENTIFIED PROBLEMS/SYMPOTOMS	Obat?
1	Mual	Vometa
2	Kembung	Antasida
3	Muntah	Primperan
4	Pening dan sakit kepala	Paracetamol
4	Mulas	Braxsidin
5	Demam	Paracetamol
6	Diare	Imodium
7	Lemah	Extra joss

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NO	IDENTIFIED PROBLEMS/SYMPOTOMS	Obat?	Dampak
1	Mual	Vometa	
2	Kembung	Antasida	
3	Muntah	Primperan	
4	Pening dan sakit kepala	Paracetamol	
4	Mulas	Braxsidin	Keracunan Obat
5	Demam	Paracetamol	
6	Diare	Imodium	
7	Lemah	Extra joss	

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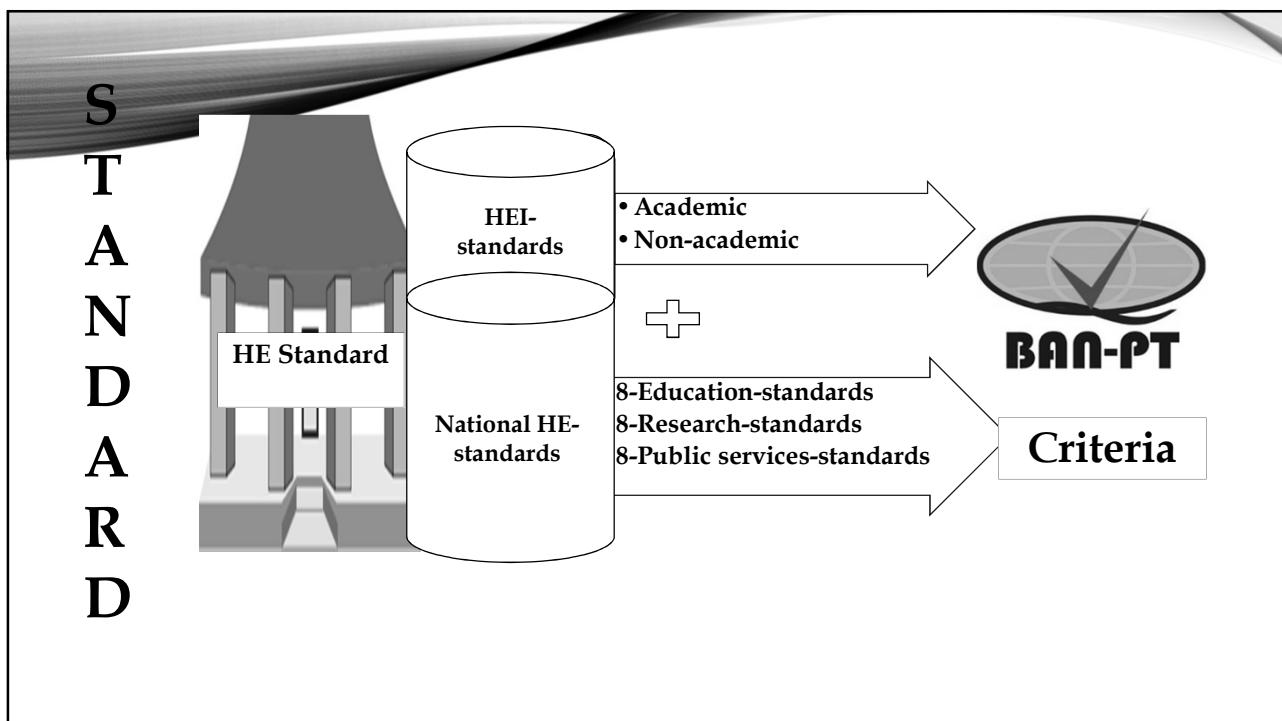
NO	IDENTIFIED PROBLEMS/SYMPOTOMS	CAUSE OF PROBLEM	
1	Mual		
2	Kembung		
3	Muntah		
4	Pening dan sakit kepala		
4	Mulas		
5	Demam	Luka dan infeksi lambung	
6	Diare		
7	Lemah	Kurang asupan dan penyerapan makanan	

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NO	IDENTIFIED PROBLEMS/SYMPOTOMS	CAUSE OF PROBLEM	ROOT OF PROBLEM
1	Mual		
2	Kembung		
3	Muntah		
4	Pening dan sakit kepala		
4	Mulas		
5	Demam	Luka dan infeksi lambung	Sakit maag
6	Diare		
7	Lemah	Kurang asupan dan penyerapan makanan	

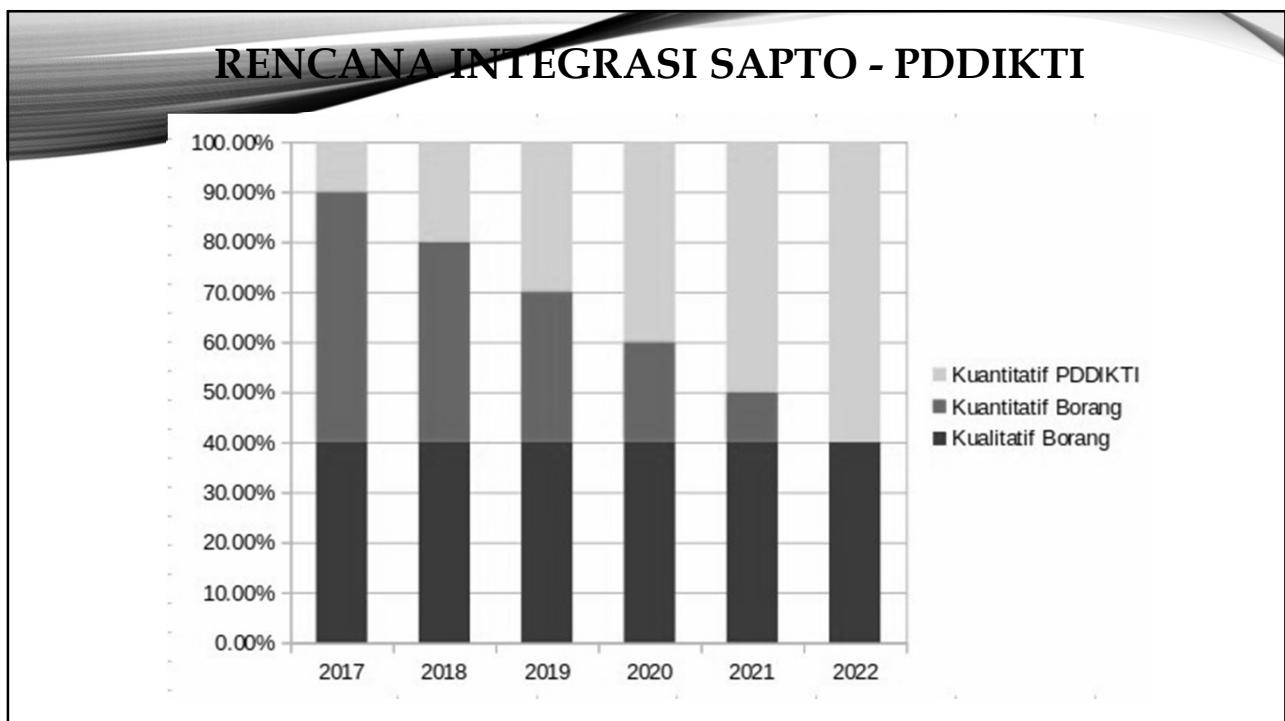
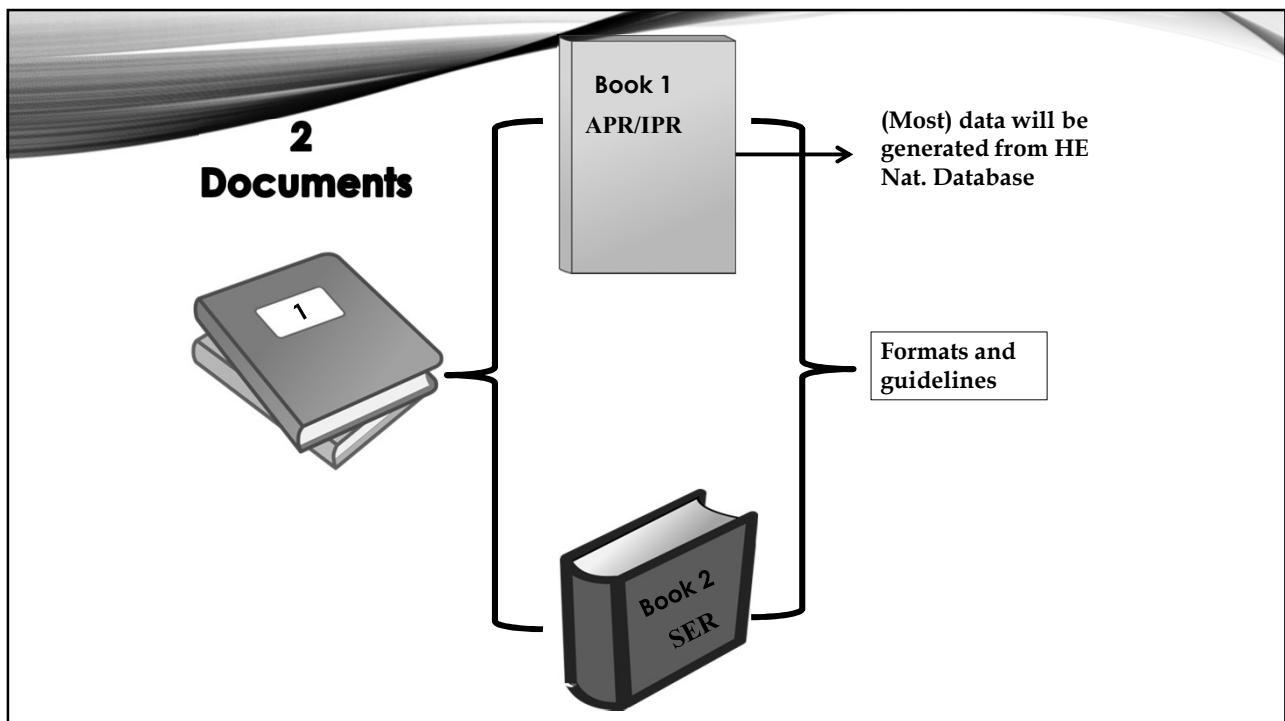
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NO	IDENTIFIED PROBLEMS/SYMPOTOMS	CAUSE OF PROBLEM	ROOT OF PROBLEM	TENTATIVE SOLUTION	PROGRAM	ACTIVITY
1	Mual					
2	Kembung	Produksi asam lambung tinggi				
3	Muntah					
4	Pening dan sakit kepala					
4	Mulas		Sakit maag	a. Mengurangi produksi asam lambung b. Pengobatan medis c. Mengurangi stress d. Mengatur pola makan e. Istirahat teratur/bed rest	Program penyembuhan penyakit maag melalui medikasi dan manajemen stress	a. Pengurangan produksi asam lambung melalui perbaikan manajemen stress dan istirahat b. Pengobatan luka dan infeksi lambung dengan herbal medicine c. Percepatan physical recovery melalui pengaturan diet
5	Demam	Luka dan infeksi lambung				
6	Diare					
7	Lemah	Kurang asupan dan penyerapan makanan				



Standards and Criteria	No	Current Standards	New Criteria
	1	Vision, Mission, Objective, and Strategy	Vision, Mission, Objective, and Strategy
	2	Governance, Leadership, Management, and Quality Assurance	Governance, management, and collaboration
	3	Student and Alumni	Student
	4	Human Resources	Human resources
	5	Curriculum, Learning and Academic Atmosphere	Finance, asset, and facility
	6	Budget, Asset - Facility, and Information System	Teaching and learning
	7	Research, Public Services, and Collaboration	Research
	8		Public services
	9		Outputs and outcomes

IAPT 3.0 DAN IAPS 4.0



Book 1

IPR/
LKPT

LAPORAN KINERJA PERGURUAN TINGGI (Institution Performance Report/IPR)

LKPT/LKPS berisi 5 kelompok besar data:

- I. Tata Pamong, Tata Kelola dan Kerjasama
- II. Mahasiswa
- III. Sumber Daya Manusia
- IV. Keuangan, Sarana dan Prasarana
- V. Luaran dan Capaian

The data will gradually be generated from HE National Database (PD-Dikti)

Book 2
SER

LAPORAN EVALUASI DIRI (Self Evaluation Report/SER)

SER berisi 4 bagian besar:

- A. CAKUPAN EVALUASI DIRI
- B. KRITERIA
- C. ANALISIS DAN PENETAPAN PROGRAM PENGEMBANGAN INSTITUSI
- D. PENUTUP



A. CAKUPAN EVALUASI DIRI

1. PENGANTAR
2. RINGKASAN EKSEKUTIF
3. PENDAHULUAN
 - A) Latar Belakang
 - 1) Dasar penyusunan
 - 2) Tim penyusun dan tanggung jawabnya
 - 3) Mekanisme kerja penyusunan LED
 - B) Kondisi Eksternal
 - C) Profil Institusi/Upps
 - 1) Sejarah Institusi/UP& PS
 - 2) Visi, misi, tujuan, strategi, dan tata nilai
 - 3) Organisasi dan Tata Kerja
 - 4) Mahasiswa dan lulusan
 - 5) Dosen dan tenaga kependidikan
 - 6) Keuangan, sarana, dan prasarana
 - 7) Sistem Penjaminan Mutu
 - 8) Kinerja institusi



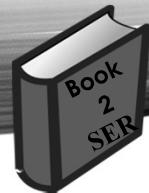
B. KRITERIA

1. Visi, Misi, Tujuan, dan Strategi
2. Tata Pamong, Tata Kelola, dan Kerjasama
3. Mahasiswa
4. Sumber Daya Manusia
5. Keuangan, Sarana, dan Prasarana
6. Pendidikan
7. Penelitian
8. Pengabdian kepada Masyarakat
9. Luaran dan Capaian Tridharma

Kriteria

Deskripsi setiap kriteria memuat:

- a) Latar Belakang
- b) Kebijakan
- c) Mekanisme Penetapan dan Strategi Pencapaian Standar
- d) Indikator Kinerja Utama
- e) Indikator Kinerja Tambahan
- f) Evaluasi Capaian Kinerja
- g) Penjaminan Mutu
- h) Kepuasan Pengguna
- i) Kesimpulan hasil evaluasi ketercapaian standar dan tindak lanjut



C. ANALISIS DAN PENETAPAN PROGRAM PENGEMBANGAN INSTITUSI

- 1. Analisis capaian kinerja
- 2. Analisis SWOT atau analisis lain yang relevan
- 3. Strategi pengembangan
- 4. Program Keberlanjutan

D. PENUTUP



		PTS	PTN		
			SATKER	BLU	BH
Akademik	Universitas	1	2	3	4
	Institut				
	Sekolah Tinggi				
Vokasi	Politeknik	5	6	7	
	Akademi				
	Akademi Komunitas				

		PTS	PTN		
			SATKER	BLU	BH
Akademik	Pembukaan/Penutupan PS		Kementerian		PT
Non-Akademik	Manajemen SDM				
	Aset dan Fasilitas				
	Keuangan (Pendapatan dan Audit)				

Jenis Program Studi				Face to face	Online
Akademik					
	Sarjana			V	V
	Magister			V	V
	Doktor			V	V
Vokasi					
	Diploma I, II, III			V	v
	Diploma IV (Sarjana Terapan)			V	V
	Magister Terapan			V	v
	Doktor Terapan			V	
Profesi*					
	Profesi			V	
	Spesialis			V	

PARADIGM SHIFT FROM INPUT-PROCESS-BASED TO OUTPUT-OUTCOME-BASED

Current Instrument

Aspect	Input	Process	Output	Outcome
Average	50.71%	33.53%	6.97%	8.79%

Draft of The New Instrument

SER input	SER proses	SER output	SER outcome	IPR input	IPR proses	IPR output	IPR outcome
13.61	21.12	3.05	1.11	5.39	5.90	20.25	16.11
15.7%	24.4%	3.5%	1.3%	6.2%	6.8%	23.4%	18.6%
44.9%				55.1%			
Input	22.0%						
Proses	31.2%						
Output	26.9%						
Outcome	19.9%	46.8%					

Catatan:

Instrumen yang resmi adalah yang sudah ditetapkan dengan PerBantuan

Draft SKORING DAN STATUS

Skoring : 0 - 4

STATUS APT

No .	Rentang Skor APT	Status Terakreditasi
1	Skor $\geq 361 *$	Unggul
2	$300 < \text{Skor} \leq 360 *$	Baik Sekali
3	$200 \leq \text{Skor} \leq 300 *$	Baik
4	Skor < 200	Tidak Terakreditasi

Catatan:

Instrumen yang resmi adalah yang sudah ditetapkan dengan PerBau

4. Concluding Remarks

What have changed?

1. Responsibility: from program to resource unit
2. Paradigm shift: from input-process to output-outcome
3. Assessee task: from forms fulfillment to Self Evaluation
4. Assessor tasks: from describing data/information to assessing Self Evaluation Results
5. Nature: from quality check to quality assurance, towards CQI and Quality Culture Development
6. Process changes: involving assessee's feedback

Matur Nuwun